

CAPITAL PLAN SUMMARY REPORT

1. EXECUTIVE SUMMARY

- 1.1 This report details the revisions proposed to the capital plan approved in February 2019 for the period 2020-21 to 2021-22 and extends the capital plan for a further year to 2022-23. The revisions are based on updated capital funding assumptions, phasing and cost changes.
- 1.2 The annual General Capital Grant for 2020-21 and 2021-22 was previously based on the 2019-20 settlement of £12.262m when the plan was agreed last year and further used as the basis for the 2022-23 block allocations. The settlement was announced on 6 February 2020 and the General Capital Grant for 2020-21 was £2.601m less than estimated at £9.661m.
- 1.3 In light of the significantly reduced settlement in 2020-21, consideration was given to the Capital Grant assumption for future years. An average over the last four years settlements has been assumed and this provides an estimated annual General Capital Grant of £12.278m. As this is significantly higher than the settlement in 2020-21, there is a risk that the actual settlement is lower and Members should give consideration as to the funding of the capital plan beyond 2021-22 should that be the case. This could be further impacted if there are any additional capital monies allocated later in the financial year.
- 1.4 The amount of capital resources allocated to Private Sector Housing Grant (PSHG) is £1.033m per annum, similar to previous years.
- 1.5 The additional Specific Grant monies must be spent on Cycling, Walking and Safer Streets and therefore an additional £0.142m will be built into the capital programme for this.
- 1.6 Restricted capital funding of £69.606m is noted within Appendix 2. This relates to income which is restricted to specific projects and has been matched with expenditure against the project, thereby showing the gross cost of the project. £50m of this relates to the Rural Growth Deal.
- 1.8 The capital plan as at December 2019, including the new block allocation for 2022-23, has been compared to the estimated funding and there is a gap up to 2022-23 of £2.619m. After adjusting for the intolerable red risks and cost pressures identified within section 3.6 of this report, the total gap within the capital programme is £9.412m, see table below. It is recommended that this gap is funded by the one-off re-profiling gain as a result of the loans fund review.

CAPITAL PLAN SUMMARY REPORT

2. INTRODUCTION

2.1 This report details the revisions proposed to the capital plan approved in February 2019 for the period 2020-21 to 2021-22 and extends the capital plan for a further year to 2022-23. The revisions are based on updated capital funding assumptions, phasing and cost changes.

3. DETAIL

3.1 This report is split into the following sections:

- Estimated Capital Funding 2020-21 to 2022-23
- Summary of Capital Plan reported as at 31 December 2019
- Proposed Revisions to Capital Plan
- Proposed Block Allocations for 2021-22 and 2022-23
- Comparison of Revised Plan to Estimated Capital Funding
- Updated Capital Plan.

3.2 Estimated Capital Funding 2020-21 to 2022-23

3.2.1 Funding for the capital plan comes from the Scottish Government (General Capital Grant and Specific Ring-Fenced Capital Grants), other capital grants (including European Funding), capital receipts from asset disposals, revenue contributions to capital, prudential borrowing and borrowing funded by the loan charges provision in the revenue budget.

3.2.2 The Local Government Finance Circular published on 6 February 2020 provides detail of the provisional total revenue and capital funding allocations for 2020-21. The provisional total funding allocations form the basis for the annual consultation between the Scottish Government and COSLA ahead of the Local Government Finance (Scotland) Order 2019 being presented to the Scottish Parliament before 11 March 2020.

3.2.3 The General Capital Grant allocation for 2020-21 amounts to £9.661m, excluding the adjustment in relation to the Campbeltown Flood Scheme that is essentially ring fenced for that purpose and will require a 20% Council contribution should Council approve the full business case (see paragraphs later on in this report).

3.2.4 The annual General Capital Grant for 2020-21 was estimated when the plan was agreed last year to be £12.262m. The updated General Capital Grant is now £9.661m, and is therefore a £2.601m reduction on previous estimate.

3.2.5 In light of the significantly reduced settlement in 2020-21, consideration was given to the Capital Grant assumption for future years. An average over the last four years settlements has been assumed and this provides an estimated annual General Capital Grant of £12.278m. As this is significantly higher than the settlement in 2020-21, there is a risk that the actual settlement is lower and Members should give consideration as to the funding of the capital plan beyond 2021-22 should that be the case. This could be further impacted if there are any additional capital monies allocated later in the financial year. The settlements for the last four years are noted below.

2017-18	£14.491m
2018-19	£12.699m
2019-20	£12.262m
2020-21	£9.661m.

3.2.6 The amount of capital resources allocated to PSHG is £1.033m per annum. This amount has remained at the same level since 2016-17. Members may wish to review the amount allocated to PSHG.

3.2.7 As part of the revision to the funding assumptions for the capital plan, a detailed review of the likely level of capital receipts has been undertaken by Commercial Services. The estimated level of receipts will be kept under review as market conditions will change, as will values following due diligence undertaken by prospective purchasers on the condition of asset. The assets to be disposed of are listed in Appendix 1.

3.2.8 The restricted capital funding of £69.606m is noted within Appendix 2. This relates to income which is restricted to specific projects and has been matched with expenditure against the project, thereby showing the gross cost of the project. £50m of this relates to the Rural Growth Deal.

3.2.9 Included in the funding table below is prudential borrowing in relation to the Harbour Investment Programme. The Council is currently working to a ten year asset management plan for Piers and Harbours which is being funded through prudential borrowing utilising a fee increase over and above inflation to pay for the loan charges incurred.

3.2.10 There is also funding from insurance claims and a number of areas of funding from earmarked reserves.

3.2.11 The estimated capital funding to 2022-23 is set out in the table below.

	2019-20 £m	2020-21 £m	2021-22 £m	2022-23 £m	Future Years £m	Total £m
General Capital Grant - Estimated	12.262	12.262	12.278	12.278		49.080
Adjustment for Capital Grant received in 2020-21 per settlement		(2.601)				(2.601)
General Capital Grant - Reallocated	2.634					2.634
Campbeltown Flood Protection Scheme	0.031					0.031
General Flooding Allocation	0.155	0.155				0.310
Less Allocation to Private Sector Housing Grants	(1.033)	(1.033)	(1.033)	(1.033)		(4.132)
Ring Fenced Capital Grant	0.118					0.118
Ring Fenced Capital Grant - Reallocated	0.025					0.025
Capital Receipts	1.382	1.202	1.202	1.202		4.988
Capital Receipts Helensburgh Waterfront					1.000	1.000
Receipts from Vehicle Sales	0.037					0.037
Receipts from Insurance Claims	1.585					1.585
Restricted Funding/Ring Fenced Capital Grant	10.769	2.837	5.000			18.606
Restricted Funding - Rural Growth Deal					50.000	50.000
Harbour Investment Programme	3.300	4.200	14.000	14.852	54.900	91.252
TIF - Borrowing paid from NDR						0.000
Prudential Borrowing/Borrowing supported by loans charges	5.192	14.748	0.234			20.174
Additional Funding from Revenue						0.000
Funded by Reserves	1.739	6.985				8.724
Funding Consistent with Revenue Budget	38.196	38.755	31.681	27.299	105.900	241.831

3.3 Summary of Capital Plan reported as at 31 December 2019

3.3.1 The capital plan included in the December capital monitoring is summarised in the table below:

	2019-20 £m	2020-21 £m	2021-22 £m	2022-23 £m	Future Years £m	Total £m
Executive Director - Douglas Hendry:						
Education	8.714	7.953	2.949			19.616
Facility Services - Shared Offices	2.097	1.500	0.725			4.322
Major Projects/CHORD	7.406	9.489	7.352	1.462		25.709
Interim Executive Director - Kirsty Flanagan:						
ICT	0.909	1.011	1.011			2.931
Roads and Infrastructure	15.624	16.94	19.655	14.852	54.9	121.971
Development and Economic Growth	1.632	2.388	0.364	0.217		4.601
Health and Social Care Partnership	0.764	0.895	0.536			2.195
Live Argyll	1.085	0.396	0.563			2.044
Area Committees	0.044					0.044
Total	38.275	40.572	33.155	16.531	54.900	183.433

3.4 Proposed Revisions to Capital Plan

- 3.4.1 As part of the capital planning process, departments reviewed the approved capital plan in terms of the timing and cost of projects and updated the Service Asset Management Plans (SAMPs) accordingly.
- 3.4.2 The adjustments largely relate to amending the presentation of projects funded by restricted funds within the capital plan going forward to ensure external funding is identified separately. The main project this applies to is the 1140 hours within Education where a £1.650m adjustment has been made. This will not affect the value of funding required to complete the projects from Argyll and Bute Council as it is merely a presentational issue.
- 3.4.3 Other amendments include transferring Dunoon CARS, Rothesay THI, Lochgilphead CARS, Helensburgh CARS and Kilmartin Museum from the capital programme to Earmarked Reserves. These assets are not owned by the Council therefore, similar to other assets of this nature, the budget should sit on the Earmarked Reserves schedule and be drawn down as grants are awarded to these projects. The revisions are summarised in the table below.

	2019-20 £m	2020-21 £m	2021-22 £m	2022-23 £m	Future Years £m	Total £m
Executive Director - Douglas Hendry:						
Education		1.650				1.650
Facility Services - Shared Offices						0.000
Major Projects/CHORD	(0.342)					(0.342)
Interim Executive Director - Kirsty Flanagan:						
ICT						0.000
Roads and Infrastructure		0.255	(0.100)			0.155
Development and Economic Growth		(0.904)	(0.364)	(0.217)		(1.485)
Health and Social Care Partnership						0.000
Live Argyll						0.000
Area Committees						0.000
Total	(0.342)	1.001	(0.464)	(0.217)	0.000	(0.022)

3.5 Proposed Block Allocations 2022-23

- 3.5.1 The block allocation for 2022-23 is based on the General Capital Grant award for 2019-20 of £12.262m, adjusted to remove the PSHG allocation of £1.033m leaving a block allocation available to spend on capital projects of £11.229m.
- 3.5.2 The block allocation is allocated to services based on a proportionate percentage basis. Services have each prepared SAMPs in which they outline the projects they would propose to spend their block allocation on.

3.6 Risks/Cost Pressures Identified

Intolerable Red Risks

- 3.6.1 As part of the Service Asset Management plans, a number of intolerable red risks, amounting to £0.574m, have been identified that require additional funding over and above the block allocation. The most significant is in relation to the replacement of three key business applications. It is recommended they are funded by the one-off re-profiling savings as a result of the loans fund review.

Cost Pressures

- 3.6.2 As capital projects are based on cost estimates at a point in time, there is always a risk they will cost more than originally planned, particularly where there has been project delays. Where there are major change projects there is a high likelihood of the project requiring more budget than is currently in the capital programme such as Helensburgh Waterfront and Rothesay Pavilion. At this stage, figures are still to be finalised and some are commercially sensitive. There are also financial implications for rural and island authorities arising from the ban on Biodegradable Municipal Waste (BMW) being disposed of via landfill from 2025. It would be prudent to set aside a provision of £4.613m in recognition that the overall risk is likely to be higher and any funding would not be released until it had been approved by Council.
- 3.6.3 The Campbeltown Flood Protection Scheme is estimated to cost around £9.330m and Scottish Government will fund 80% of this with the Council expected to contribute the balance of 20%. The Council has already committed some matched budget for investigation and design work and the remaining 20% contribution from the council is £1.406m. A full business case will be brought to council for approval however it would be prudent to set aside funding as currently the only way to fund the remaining 20% contribution is to reduce the Roads Reconstruction allocation in 2021-22 and 2022-23. Should the Council not proceed with the scheme, then the Council will need to refund the Scottish Government the amount it has spent to date on investigation and design work which is anticipated to be £0.461m at the end of March 2020.
- 3.6.4 A paper was presented to Policy and Resources Committee on 17 October 2019 advising of a replacement cost for Lismore ferry of £0.500m. From January 2022 the current vessel will no longer meet the requirements of the Maritime and Coastguard Agency. There have been a number of discussions with Transport Scotland regarding transfer of ferries or alternatively additional funding to provide the ferries. At the time of writing, no additional funding has been confirmed for Argyll and Bute Council, however, there is £1m additional funding for ferries provided for within the Scottish Budget that has still to be distributed and the hope is that some of this funding is for Argyll and Bute Council. In the absence of any confirmation, work will need to commence on procuring a replacement for the MV The Lismore requiring capital funding of circa £0.200m.

Other Risk Areas

- 3.6.5 The Capital Programme has been structured to address the majority of the Council's high risk assets. In 2020-21, service asset managers will develop business cases and plans to tackle the other high risk assets which are not addressed by projects within the Capital Programme for 2020-21 to 2022-23. A

brief description of these can be found within section 3.14 of the Corporate Asset Management Plan.

3.7 Comparison of Revised Plan to Estimated Capital Funding

3.7.1 The capital plan as at 31 December 2019, including the new block allocation for 2022-23, has been compared to the estimated funding (noted in section 3.2).

	2019-20 £m	2020-21 £m	2021-22 £m	2022-23 £m	Future Years £m	Total £m
Capital Plan as at December 2019	38.275	40.572	33.155	16.531	54.900	183.433
Rural Growth Deal					50.000	50.000
Proposed revisions to capital plan	(0.342)	1.001	(0.464)	(0.217)		(0.022)
Estimated future years block allocation				11.229		11.229
Projected underspend as at December 2019	(0.190)					(0.190)
Total Revised Plan	37.743	41.573	32.691	27.543	104.900	244.450
Total Revised Funding	38.196	38.755	31.681	27.299	105.900	241.831
Total Surplus / (Gap)	0.453	(2.818)	(1.010)	(0.244)	1.000	(2.619)

3.7.2 The total gap currently within the capital programme to 2022-23 is £2.619m. Various elements contribute to this gap as summarised in the table below. After adjusting for the intolerable red risks and cost pressures identified within section 3.6 of this report, the total gap within the capital programme is £9.412m, see table below. It is recommended that this gap is funded by the one-off re-profiling gain as a result of the loans fund review.

Summary	Detail	£m
Projected underspend as at 31st December 2019	As reported in December Capital monitoring report there is an anticipated underspend of £0.178m in the Capital Plan. There is only one project with a variance greater than £0.050m which is the Carbon Management Group Heating Conversion Project which is reporting an underspend of £0.068m. The remaining variances relate to small over and under spends or variances that will be rectified by the year end, leaving an increased underspend to be considered as part of the capital budget of £0.190m.	0.190
2020/21 Capital Grant	Capital grant for 2020-21 (less)/more than previously anticipated.	(2.601)
Capital Receipts Adjustments within existing programme	Last year we estimated to receive £1.203m of capital receipts in 2019-20, this has now increased to £1.382m therefore an additional £0.179m is expected. Receipts from vehicle sales in 2019-20 are currently £0.037m. The above are all offset by lower than anticipated receipts in 2018-19 of £0.301m.	(0.085)
Flooding Allocation	Expenditure not previously included within the capital plan, funded by Scottish Government Capital Grant specifically for flooding.	(0.155)
General Capital Grant Funding for 2021-22 and 2022-23	Net adjustment in relation to increase in estimated funding per paragraph 3.2.5 of this report	0.032
Total Surplus / (Gap) prior to Intolerable Red Risks and Cost Pressures		(2.619)
Intolerable Red Risks	Intolerable red risks per table in 3.7.1. Recommend that this is funded from one off savings from Loans Fund Review.	(0.574)
Significant Strategic Change Projects	There are major change projects where there is a high likelihood of the project requiring more budget than is currently in the capital programme in respect of Helensburgh Waterfront and Rothesay Pavilion. At this stage, figures are still be finalised and some are commercially sensitive. There are also financial implications for rural and island authorities arising from the ban on Biodegradable Municipal Waste (BMW) being disposed of via landfill from 2025. It would be prudent to set aside a provision of £4.613m in recognition that the overall risk is likely to be higher and any funding would not be	(4.613)
Campbeltown Flood Protection Scheme	The Campbeltown Flood Protection Scheme is estimated to cost around £9.33m and Scottish Government will fund 80% of this with the Council having to contribute 20%. The remainder of the Council's 20% contribution is £1.406m and the full business case will be brought to Council for approval. Recommend that this is funded from one off savings from Loans Fund Review.	(1.406)
Lismore Ferry	A paper was presented to P&R on 17 October 2019 advising of a replacement cost for Lismore ferry of £0.500m. From January 2022 the current vessel will no longer meet the requirements of the Maritime and Coastguard Agency. There have been a number of discussions with Transport Scotland regarding transfer of ferries or alternatively additional funding to provide the ferries. At the time of writing, no additional funding has been confirmed for Argyll and Bute Council, however, there is £1m additional funding for ferries provided for within the Scottish Budget that has still to be distributed and the hope is that some of this funding is for Argyll and Bute Council. In the absence of any confirmation, work will need to commence on procuring a replacement for the MV The Lismore requiring capital funding of circa £0.200m.	(0.200)
Total Surplus / (Gap) including Intolerable Risks and Cost Pressures		(9.412)

3.8 Updated Capital Plan

3.8.1 The table below shows a summary of the updated capital plan and further detail is contained within Appendix 3. This excludes the intolerable red risk and cost pressures identified as these are subject to Member approval.

	2019-20 £m	2020-21 £m	2021-22 £m	2022-23 £m	Future Years £m	Total £m
Executive Director - Douglas Hendry:						
Education	8.732	9.603	2.949	2.920		24.204
Facility Services - Shared Offices	1.926	1.500	0.725	0.561		4.712
Major Projects/CHORD	7.078	9.489	7.352	1.462	50.000	75.381
Interim Executive Director - Kirsty Flanagan:						
ICT	0.909	1.011	1.011	1.011		3.942
Roads and Infrastructure	15.624	17.195	19.555	20.467	54.900	127.741
Development and Economic Growth	1.610	1.484				3.094
Health and Social Care Partnership	0.765	0.895	0.536	0.561		2.757
Live Argyll	1.099	0.396	0.563	0.561		2.619
Total	37.743	41.573	32.691	27.543	104.900	244.450

4. CONCLUSION

- 4.1 The capital plan funding assumptions have been updated, the plan extended for a further year and block allocations allocated to services for the additional year. Taking into consideration the current capital programme, intolerable red risks and cost pressures, there is a reported gap of £9.412m. It is recommended that the gap of £9.412m is funded by the one-off re-profiling gain as a result of the loans fund review.
- 4.2 Estimated funding for the 2021-22 and 2022-23 capital programme has been based on the average General Capital Grant over the last four years. As the 2020-21 settlement is £2.601m less than the estimated future annual General Capital Grant, there is a risk that the actual settlement is lower and Members should give consideration as to the funding of the capital plan beyond 2021-22. This could be further impacted if there are any additional capital monies allocated later in the financial year.

5. IMPLICATIONS

- 5.1 Policy – Sets out the approach to capital planning.
- 5.2 Financial – Outlines the funding and commitments for the capital plan 2019-23.
- 5.3 Legal - The funding for new expenditure may not address all the Statutory and Regulatory requirements in relation to Health and safety.
- 5.4 HR - There are risks that the funding available will have an impact on the sustainability of the Property Design Team and the design team within Roads and Amenity Services.
- 5.5 Fairer Scotland Duty – None.
- 5.5.1 Equalities – None.
- 5.5.2 Socio-Economic Duty – None.
- 5.5.3 Islands Duty – None.

- 5.6 Risk - There are risks around level of capital receipts which could result in red risk assets not being addressed.
- 5.7 Customer Service – None.

**Policy Lead for Strategic Finance and Capital Regeneration Projects:
Councillor Gary Mulvaney**

**Kirsty Flanagan
Section 95 Officer
13 February 2020**

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APPENDICES:

- Appendix 1 - Proposed Asset Disposals
- Appendix 2 - Restricted Funding
- Appendix 3 - Proposed Capital Plan 2020-23

Appendix 1 - Proposed Asset Disposals

Property
Land at Former Police Station, Garelochhead
Hermitage Park Depot, Helensburgh
Dunclutha Children's Home, Dunoon & View Cottage
Former Kirn Girl Guides Hut, Dunclutha Lane, Kirn, Dunoon
Bridge of Orchy School/House
Blairvadach
Land, Fountainhead, Bunessan
Site of former Cowal Teacher's Training Centre, Sandbank, Dunoon
Lochgilphead Primary School, Lochgilphead
Rothesay Academy, Rothesay, Isle of Bute
Ardchonnell Primary School, Eredine
Tayinloan P.C.
Plot of ground, Pilot Street, Dunoon.
Former Council Offices, Witchburn Road, Campbeltown
Site of former Guide Hut, Stag Park, Lochgilphead
Area of ground adjoining Pier House Fionnphort
Appin Roads depot
Port Ellen Schoolhouse
Witchburn Road site, former finance offices

Appendix 2 - Restricted Funding

	2019-20 £m	2020-21 £m	2021-22 £m	2022-23 £m	Future Years £m	Total £m
Education						
Early Years 1140 hours	2.500	1.700				4.200
Education Total	2.500	1.700	0.000	0.000	0.000	4.200
Roads & Infrastructure Services						
STTS	1.708					1.708
Other Roads Reconstruction	0.300					0.300
Electric Vehicle Chargers	0.486					0.486
Coastal Communities - Campbeltown Flood	0.270					0.270
Witchburn Road Demolition	0.146					0.146
Roads & Infrastructure Services Total	2.910	0.000	0.000	0.000	0.000	2.910
Development & Economic Growth						
CWSS	0.635	0.142				0.777
SPT	0.100					0.100
H&L Cycleways	0.100					0.100
Town Centre Fund	1.291					1.291
Development & Economic Growth Total	2.126	0.142	0.000	0.000	0.000	2.268
Major Projects						
Helensburgh Waterfront Development		0.195			1.000	1.195
Helensburgh Waterfront Development - Libor Grant			5.000			5.000
Rothesay CHORD	3.233	0.800				4.033
Rural Growth Deal					50.000	50.000
Major Projects Total	3.233	0.995	5.000	0.000	51.000	60.228
TOTAL FUNDING	10.769	2.837	5.000	0.000	51.000	69.606

CAPITAL PLAN 2019-23
Overall Summary

APPENDIX 3

Service	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Education	8,732	9,603	2,949	2,920	0	24,204
Shared Offices	1,926	1,500	725	561	0	4,712
Major Projects	7,078	9,489	7,352	1,462	50,000	75,381
ICT	909	1,011	1,011	1,011	0	3,942
Roads, Fleet and Infrastructure	12,324	12,995	5,555	5,615	0	36,489
Harbour Investment Programme	3,300	4,200	14,000	14,852	54,900	91,252
Development and Economic Growth	1,610	1,484	0	0	0	3,094
Health and Social Care Partnership	765	895	536	561	0	2,757
Live Argyll	1,099	396	563	561	0	2,619
Overall Total	37,743	41,573	32,691	27,543	104,900	244,450

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Asset Sustainability	Education	Asbestos Control/Removal Works	7	0	0	0	0	7
		Block Allocation - Education	10	2,900	2,920	2,920	0	8,750
		Free School Meals	14	0	0	0	0	14
		Homeless Houses - Housing Quality Standard	1	0	0	0	0	1
		Internal Refurbishment Budget	8	38	0	0	0	46
		Pre-5's/Nurseries	2	0	0	0	0	2
		Primary Schools	2,133	923	26	0	0	3,082
		School Houses - Housing Quality Standard	0	2	0	0	0	2
Secondary Schools			168	200	3	0	371	
Asset Sustainability Total			2,343	4,063	2,949	2,920	0	12,275
Service Development	Education	Bowmore Primary School - Pre Five Unit	-3	0	0	0	0	-3
		Clyde Cottage - 600 hours provision	40	0	0	0	0	40
		Craignish Primary School - Pre Five Extension (600 hours funding)	35	0	0	0	0	35
		Early Learning and Childcare	2,058	3,931	0	0	0	5,989
		Iona Primary School - Pre Five Unit (600 hours funding)	40	0	0	0	0	40
		Islay High & Rosneath PS Pitches	670	24	0	0	0	694
		Lochgoilhead Primary School - Pre Five Unit (600 hours funding)	23	0	0	0	0	23
		Park Primary Extension and Pre Fives Unit	5	0	0	0	0	5
Sandbank Gaelic Pre Five Unit			16	0	0	0	16	
Service Development Total			2,884	3,955	0	0	0	6,839
Strategic Change	Education	Campbeltown Schools Redevelopment	271	50	0	0	0	321
		Dunoon Primary School	2,629	985	0	0	0	3,614
		Kirn Primary School	301	0	0	0	0	301
		Replacement of Oban High School	304	550	0	0	0	854
Strategic Change Total			3,505	1,585	0	0	0	5,090
Overall Total			8,732	9,603	2,949	2,920	0	24,204

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Asset Sustainability	Shared Offices	Argyll House, Dunoon	375	105	0	0	0	480
		Asbestos Capital Property Works	0	57	0	0	0	57
		Block Allocation	24	561	561	561	0	1,707
		Bowmore Area Office	25	48	3	0	0	76
		Burnett Building	62	98	3	0	0	163
		Capital Property Works	29	0	0	0	0	29
		Castle House, Dunoon	9	1	0	0	0	10
		Dunoon Office Rationalisation	5	215	7	0	0	227
		Fire Risk Assessment Works	60	0	0	0	0	60
		Hill Street Dunoon Rewire	0	32	1	0	0	33
		Joint Valuation Board	0	39	0	0	0	39
		Kilmory Castle	194	0	0	0	0	194
		Legionella Control Works	281	150	150	0	0	581
		Lorn House, Oban	2	22	0	0	0	24
		Manse Brae District Office	67	87	0	0	0	154
		Manse Brae Roads Office	2	0	0	0	0	2
		Oban Municipal Buildings	27	0	0	0	0	27
		Old Quay Offices, Campbeltown	0	15	0	0	0	15
		Rothesay Office Rationalisation	30	0	0	0	0	30
		Tobermory Area Office	14	50	0	0	0	64
Whitegates Office, Lochgilphead	25	0	0	0	0	25		
Asset Sustainability Total			1,231	1,480	725	561	0	3,997
Strategic Change	Shared Offices	Campbeltown Office Rationalisation	1	0	0	0	0	1
		Carbon Management - Group Heating Conversion Project (PB)	10	0	0	0	0	10
		Carbon Management Business Cases (FPB)	60	0	0	0	0	60
		Carbon Management Capital Property Works 16/17	0	20	0	0	0	20
		Helensburgh Office Rationalisation (FPB,REC)	338	0	0	0	0	338
		Non-NPDO Schools PV Panel Installations	88	0	0	0	0	88
		NPDO Schools Solar PV Panel Installations	183	0	0	0	0	183
		Oil to Gas Heating Conversions (FPB)	5	0	0	0	0	5
		Rothesay Office Rationalisation	10	0	0	0	0	10
Strategic Change Total			695	20	0	0	0	715
Overall Total			1,926	1,500	725	561	0	4,712

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Strategic Change	Major Projects	CHORD - Dunoon	284	0	0	0	0	284
		CHORD - Helensburgh -Public Realm Imprv	21	383	0	0	0	404
		CHORD - Oban	813	15	0	0	0	828
		CHORD - Rothesay	5,581	160	0	0	0	5,741
		Helensburgh Waterfront Development	379	8,931	7,352	1,462	0	18,124
		Rural Growth Deal	0	0	0	0	50,000	50,000
Strategic Change Total			7,078	9,489	7,352	1,462	50,000	75,381
Overall Total			7,078	9,489	7,352	1,462	50,000	75,381

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Asset Sustainability	ICT	Block Allocation - ICT	0	1,011	1,011	1,011	0	3,033
		Computer Network Security	22	0	0	0	0	22
		MS Exchange & Doc Sharing	17	10	0	0	0	27
		PC Replacement	706	-32	0	0	0	674
		Server Sustainability	74	0	0	0	0	74
		Telecomms Network	67	0	0	0	0	67
Asset Sustainability Total			886	989	1,011	1,011	0	3,897
Service Development	ICT	Applications Projects	23	22	0	0	0	45
Service Development Total			23	22	0	0	0	45
Overall Total			909	1,011	1,011	1,011	0	3,942

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Asset Sustainability	Roads, Fleet and Infrastructure	Astro Pitch Repairs	26	0	0	0	0	26
		Block Allocation	0	0	0	5,615	0	5,615
		Bridge Strengthening	150	867	250	0	0	1,267
		Cemetery Houses	10	0	0	0	0	10
		Environmental Projects	10	477	0	0	0	487
		EV Quick Chargers	486	0	0	0	0	486
		Fleet Management	384	3,796	449	0	0	4,629
		Flood Prevention	179	275	0	0	0	454
		Footway Improvements	348	0	0	0	0	348
		Glengorm - Capping	7	88	0	0	0	95
		Lighting	0	307	0	0	0	307
		Oban Play Park	124	0	0	0	0	124
		Public Convenience Upgrades	66	100	0	0	0	166
Roads Reconstruction	8,427	5,586	4,719	0	0	18,732		
Asset Sustainability Total			10,217	11,496	5,418	5,615	0	32,746
Service Development	Roads, Fleet and Infrastructure	Campbeltown Old Quay	45	0	0	0	0	45
		Lismore Ferry Replacement	0	0	0	0	0	0
		Oban Depot Development	1,532	68	0	0	0	1,600
		Preliminary design for Regional Transport projects (tif)	0	16	0	0	0	16
Service Development Total			1,577	84	0	0	0	1,661
Strategic Change	Roads, Fleet and Infrastructure	Campbeltown Flood Scheme	280	465	137	0	0	882
		Street Lighting LED Replacement	250	950	0	0	0	1,200
Strategic Change Total			530	1,415	137	0	0	2,082
Overall Total			12,324	12,995	5,555	5,615	0	36,489

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Strategic Change	Harbour Investment Programme	Harbour Investment Programme PB	3,300	4,200	14,000	14,852	54,900	91,252
Strategic Change Total			3,300	4,200	14,000	14,852	54,900	91,252
Overall Total			3,300	4,200	14,000	14,852	54,900	91,252

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Service Development	Development and Economic Growth	Cycleways - H&L (FSPT)	100	0	0	0	0	100
		Safe Streets, Walking and Cycling (CWSS)	761	142	0	0	0	903
		SPT - bus infrastructure	100	0	0	0	0	100
		Town Centre Funds	285	1,006	0	0	0	1,291
Service Development Total		1,246	1,148	0	0	0	2,394	
Strategic Change	Development and Economic Growth	01 TIF - Lorn/Kirk Road	211	0	0	0	0	211
		05 TIF - North Pier Extension	10	336	0	0	0	346
		09 TIF - Oban Airport Business Park	143	0	0	0	0	143
Strategic Change Total		364	336	0	0	0	700	
Overall Total		1,610	1,484	0	0	0	3,094	

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	2022-23 £000s	Future Years £000s	Total £000s
Asset Sustainability	Health and Social Care Partnership	Ardfenaig	16	98	242	0	0	356
		Block Allocation	0	0	0	561	0	561
		Capital Property Works	20	8	142	0	0	170
		Digitalising telecare	50	50	0	0	0	100
		Eadar Glinn	83	68	40	0	0	191
		Glencruitten Hostel	5	38	0	0	0	43
		Gortonvogie	21	0	0	0	0	21
		Greenwood/Woodlands	3	0	100	0	0	103
		Kilmory Castle Top Floor Toilet Refurb	55	0	0	0	0	55
		Lochgilphead Resource Centre	16	0	0	0	0	16
		Lorn Resource Centre	370	12	0	0	0	382
		Rothesay Community Education Centre	1	0	0	0	0	1
		Struan Lodge Boiler	13	250	0	0	0	263
		Thomson Home Rothesay	43	90	3	0	0	136
Tigh An Rudha HFE	13	281	9	0	0	303		
Asset Sustainability Total			709	895	536	561	0	2,701
Service Development	Health and Social Care Partnership	Dunclutha Childrens Home	56	0	0	0	0	56
Service Development Total			56	0	0	0	0	56
Overall Total			765	895	536	561	0	2,757

Category	Service	Project	2019-20 £000s	2020-21 £000's	2021-22 £000's	022-23 £00	Future Years £000s	Total £000s
Asset Sustainability	Live Argyll	Aqualibrium	111	6	0	0	0	117
		Campbeltown Community Centre - Fire Alarm and Door Upgrade	37	1	0	0	0	38
		Campbeltown Museum - Burnet Bldg	24	1	0	0	0	25
		Capital Property Works	2	273	561	561	0	1,397
		Corran Halls Gaelic Centre	6	0	0	0	0	6
		Dunoon Community Education Centre	0	48	2	0	0	50
		Helensburgh Swimming Pool - Roofing	9	0	0	0	0	9
		Inveraray CARS	21	0	0	0	0	21
		Moat Centre (Roofing)	9	0	0	0	0	9
		Riverside Leisure Centre - Cladding Upgrade	30	0	0	0	0	30
		Rothesay Swimming Pool	771	24	0	0	0	795
		Victoria Hall, Campbeltown	2	0	0	0	0	2
Victoria Halls, Helensburgh	41	43	0	0	0	84		
Asset Sustainability Total			1,063	396	563	561	0	2,583
Strategic Change	Live Argyll	Carbon Management	36	0	0	0	0	36
Strategic Change Total			36	0	0	0	0	36
Overall Total			1,099	396	563	561	0	2,619